

# Porter White & Company

# PW&Co Investment Banking Team



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## About PW&Co

PW&Co is a Alabama-based regional investment bank focused primarily on middle market transactions within the southeast.

## **Investment Banking Services**

- Mergers & Acquisitions
- Capital Advisory
- Valuations

## PW&Co Representative Transactions









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# Industrial Manufacturing Overview

#### PW&Co Market Review

The industrial market, both industrial manufacturing and services, continues to garner strong interest from buyers. Over the past few months, we've spoken with business owners, operators, and buyers (private equity firms, industry owners, family offices, search funds, etc.) who are optimistic about the future of the industry and actively looking for growth opportunities through acquisitions or new plant construction. If I had to summarize the state of the industry from our conversations, many industrial manufacturers have experienced a softening of business in 2024, which is not uncommon during election years, and are anticipating a strong rebound in 2025.

After the recent U.S. presidential election, the U.S. manufacturing industry, particularly industrial products, is expected to benefit from policies favoring U.S. production. The potential expansion of tariffs on foreign goods to include additional products (metals, automative parts, essential industrial components, etc.) could drive manufacturers dependent on foreign components to shift to domestic suppliers, boosting reshoring efforts in the U.S. that have been increasing since COVID-19 supply chain disruptions. Domestic foundries and fabricators investing in equipment to provide niche, high-precision products will have an advantage. We've seen a pick-up in large manufacturing companies acquiring suppliers to ensure a stable supply chain, and this may continue with a renewed focus on U.S. production.

Source: GF data

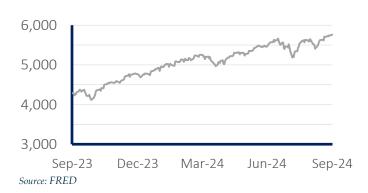
In the current deal environment, there is a strong appetite for acquiring industrial manufacturing companies from both institutional and strategic buyers based on our recent deals and conversations around the US at all different size levels. In most business sales processes, there may be a different buyer for a \$2 million EBITDA machining business in Aliceville, AL than a \$25 million EBITDA machining business with multiple locations across the country based in Chicago; however, the continued push from private equity into the industrial manufacturing sector has created a larger target market for smaller businesses who would consider selling their companies to an industry player that is actively looking for add-on acquisitions.

|                            | Enterprise Value (\$ in millions) |      |      |      |  |
|----------------------------|-----------------------------------|------|------|------|--|
| T. 1.                      | \$10-25 \$25-50 \$50-100 \$100    |      |      |      |  |
| Industry                   |                                   |      |      | 250  |  |
| Manufacturing              | 5.7x                              | 6.2x | 7.2x | 7.95 |  |
| Primary Metal Mfg.         | 5.5x                              | 5.4x | 6.8x | 6.05 |  |
| Machinery Mfg.             | 5.6x                              | 5.9x | 7.0x | 8.43 |  |
| Transportation Equip. Mfg. | 5.4x                              | 5.8x | 6.7x | 7.35 |  |
| Fabricated Metal Products  | 5.1x                              | 6.0x | 7.3x | 7.83 |  |
| Foundries                  | 5.4x                              | 5.7x | NA   | NA   |  |
| Selected Foundries         |                                   |      |      |      |  |
| Iron Foundries             | 6.2x                              | 5.4x | NA   | N.A  |  |
| Steel Investment Foundries | 5.6x                              | NA   | NA   | N.A  |  |
| Nonferrous Foundries       | 5.3x                              | NA   | NA   | N/   |  |
| Selected Fabrication       |                                   |      |      |      |  |
| Forging & Stamping Fab.    | 4.8x                              | 5.8x | 6.5x | 6.5  |  |
| Machine Shops              | 4.8x                              | 5.9x | 9.8x | 9.8  |  |
| Metal Tank Fabrication     | 5.7x                              | 7.5x | NA   | N.A  |  |
| Ornamental & Arch. Fab.    | 5.5x                              | 6.2x | 6.7x | 6.73 |  |

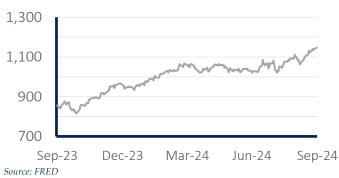
# Market Overview

## **Public Markets**

S&P 500 Index



S&P 500 Industrials Index



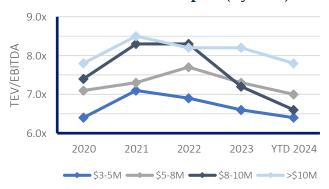
#### **Private Markets**

M&A Market Multiples (General)



Source: GF Data Note: YTD data for M&A Multiples is as of 6/30/2024

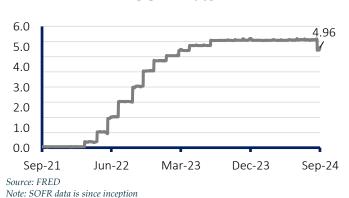
M&A Market Multiples (By Size)



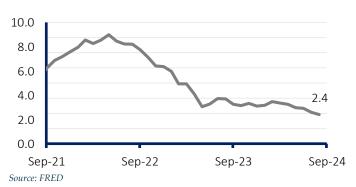
Source: GF Data
Note: YTD data for M&A Multiples is as of 6/30/2024

# **Lending Rates & Inflation**

**SOFR Rate** 



#### US CPI (Percent Change from a Year Ago)



# Macroeconomic Overview

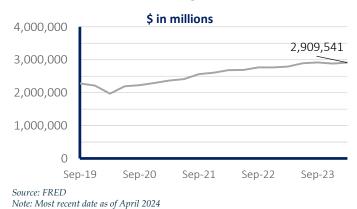
#### **Industrial Production Index**

#### Index 2017 = 100 115 103 100 85 70 Sep-19 Dec-20 Mar-22 Jun-23 Sep-24 Source: FRED

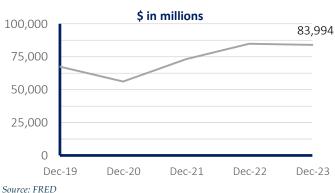
#### ISM Manufacturing Purchasing Managers Index



## Manufacturing GDP (US)



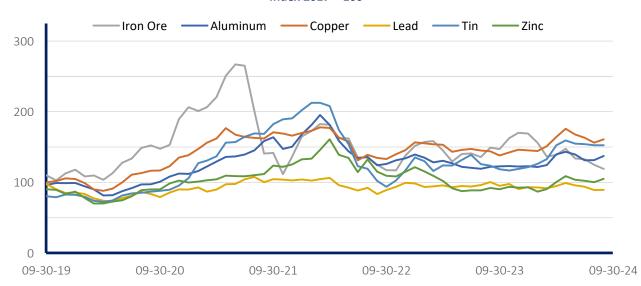
#### Metal Manufacturing GDP (US)



Note: Most recent data as of December 2023

## **Metals Pricing**

Index 2017 = 100



Source: FRED

# Foundry & Metal Casting

The Foundry and Metal Casting screen returns deals by and between companies that are constituents of or suppliers/servicers to the foundry and metal casting industries.

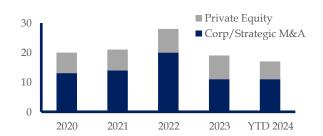
#### Selected Deals this Year

| Date      | Target                                | Description   | Target<br>Location | Buyer                                       | TEV | Multiple |
|-----------|---------------------------------------|---|--------------------|---|-----|----------|
| 9/12/2024 | Spectro Alloys                        | Producer of aluminum alloys intended to serve foundries and die casters across the Midwest and surrounding areas.   | MN<br>3            | Emirates Global<br>Aluminum, Others         | NA  | NA       |
| 5/8/2024  | Atek Metal<br>Technologies            | Manufacturer of aluminum castings intended for transportation, agricultural, medical and power sports industries.   | IA                 | Wisconsin<br>Aluminum Foundry               | NA  | NA       |
| 3/1/2024  | Renaissance<br>Manufacturing<br>Group | Manufacturer of multi-ferrous metal casting products based in Menomonee Falls, Wisconsin.   | AL                 | The Lawton<br>Standard Co.                  | NA  | NA       |
| 3/1/2024  | Waupaca<br>Foundry                    | Manufacturer and supplier of cast and machined iron castings intended for automotive, commercial vehicles, agriculture, construction, and other industrial markets. | WI                 | A&M Capital,<br>Monomoy Capital<br>Partners | NA  | NA       |
| 2/23/2024 | Allied Alloys                         | Provider of scrap metal recycling services intended to serve the foundry industry.  | TX                 | Stainless Steel<br>Midwest (US)             | NA  | NA       |

## **Deal Multiples (Foundries)**

|                        | Enterprise Value |           |         |  |
|------------------------|------------------|-----------|---------|--|
|                        | \$10-25M         | \$25-250M | Total   |  |
| Enterprise Value (TEV) | \$15.8M          | \$85.3M   | \$47.4M |  |
| Revenue (\$ in mill.)  | \$17.7M          | \$85.5M   | \$48.5M |  |
| TTM Rev Growth %       | 1.7%             | 7.4%      | 4.3%    |  |
| EBITDA Margin %        | 16.8%            | 16.4%     | 16.6%   |  |
| TEV / Revenue          | 0.9x             | 1.0x      | 0.9x    |  |
| TEV / EBITDA           | 5.4x             | 5.7x      | 5.6x    |  |

## Foundry Deal Flow (Last 5 Years)



# Foundry & Metal Casting - Most Recent Deals

| Deal Date | Company  | Buyer  |                | IEV           | EBITDA<br>Multiple |
|-----------|--|--|----------------|---------------|--------------------|
| 12-Sep-24 | Spectro Alloys                                   | Emirates Global Aluminium, Investment Corporation of Dubai, Mamoura Diversified Global Holding | Minnesota      | NA            | NA                 |
| 6-Aug-24  | TMF Center                                       | Steel Technologies   | Indiana        | NA            | NΑ                 |
| 10-Jul-24 | Tri-Star Glove                                   | Blue Point Capital Partners, National Safety Apparel   | Indiana        | NA            | NA                 |
| 5-Jul-24  | Fullmer Industrial Sales                         | TA Industrial Solutions  | Pennsylvania   | NA            | NΑ                 |
| 17-Jun-24 | Hobson & Motzer                                  | Aterian Investment Partners, Vantedge (San Jose)   | Connecticut    | NA            | N/                 |
| 31-May-24 | Excal (Industrial Supplies and Parts)            | Canerector   | Wyoming        | NA            | N/                 |
| 8-May-24  | Atek Metal Technologies                          | Wisconsin Aluminum Foundry   | low a          | NA            | N/                 |
| 1-Apr-24  | Performix Metallurgical Additives                | Elliott Investment Management, Opta Group, Speyside Equity                                     | Indiana        | NA            | N/                 |
| 1-Mar-24  | Renaissance Manufacturing Group                  | The Lawton Standard Co.  | Wisconsin      | NA            | N                  |
| 1-Mar-24  | Waupaca Foundry                                  | A&M Capital, Monomoy Capital Partners  | Wisconsin      | NA            | N                  |
| 26-Feb-24 | Compass Technical Services                       | Unique Industrial Product  | Texas          | NA            | N                  |
| 23-Feb-24 | Allied Alloys                                    | Stainless Steel Midw est (US)  | Texas          | NA            | N                  |
| 6-Feb-24  | Sharp Type                                       | HGGC, Monotype Imaging, Thrivent   | New York       | NA            | N                  |
| 5-Feb-24  | Kinergy  | Carrier Process Equipment Group  | Kentucky       | NA            | N                  |
| 29-Jan-24 | Dalton Corporation                               | NA   | Indiana        | NA            | N                  |
| 26-Jan-24 | Morton Photonics                                 | Inflegtion   | Florida        | NA.           | N                  |
| 20-Dec-23 | Anker Industries                                 | Elliott Investment Management, Opta Group, Speyside Equity                                     | Pennsylvania   | NA.           | N                  |
| 30-Nov-23 | Craft Pattern and Mold                           | Delos Capital, Genesis Park, Ironw ood Capital, Le Sueur, The Silverfern Group                 | Minnesota      | NA NA         | N                  |
|           |  |  | Ohio           |               | N                  |
| 19-Oct-23 | NuFlux   | Elliott Investment Management, Opta Group, Speyside Equity                                     |                | NA<br>NA      |                    |
| 30-Sep-23 | ACME Abrasive Co.                                | Tyrolit Schleifmittelw erke Sw arovski   | Michigan       | NA            | N                  |
| 15-Sep-23 | R.H. Sheppard (Foundry Operations)               | NA   | Pennsylvania   | NA            | N                  |
| 14-Sep-23 | Rane Light Metal Casting America                 | Kentucky Industrial Holdings   | Kentucky       | 4,900,000     | N                  |
| 1-Sep-23  | Turbo Components                                 | P&THE Manufacturing  | Michigan       | NA            | N                  |
| 31-Jul-23 | Reuland Electric                                 | OnCore Motor Group   | California     | NA            | N                  |
| 1-Jul-23  | Opta Group                                       | Elliott Investment Management, Speyside Equity   | New York       | 620,000,000   | N                  |
| 4-May-23  | Font Bureau (39 Foundries)                       | Audax Private Equity, HGGC, Monotype Imaging, Thrivent   | Massachusetts  | NA            | N                  |
| 1-May-23  | Utica Silicates                                  | NA   | Illinois       | NA            | N                  |
| 5-Apr-23  | Horizon Metals (Industrial Supplies and Parts)   | Victaulic  | Utah           | NA            | N                  |
| 31-Mar-23 | Guardian Softw are Systems                       | Embrace Software   | Wisconsin      | NA            | N                  |
| 9-Mar-23  | Performance Aluminum Products                    | Alumistar  | California     | NA            | N                  |
| 24-Mar-23 | Asbury Carbons                                   | Mill Rock Capital  | New Jersey     | 8,000,000     | N                  |
| 8-Mar-23  | Korns Galvanizing Company                        | Hill & Smith   | Pennsylvania   | 9,400,000     | N                  |
| 3-Mar-23  | Lee Brass  | Fidelis (Michigan)   | Alabama        | NA            | N                  |
| 31-Jan-23 | Green Diamond Performance Materials              | Medallion Capital  | Oregon         | 3,500,000     | N                  |
| 13-Oct-22 | Tech Cast  | Daedalus Investments   | Pennsylvania   | NA            | N                  |
| 1-Oct-22  | Multi-Cast                                       | NA   | Ohio           | NA            | N                  |
| 1-Oct-22  | Simpson Technologies                             | Altor Equity Partners, Norican Group   | Illinois       | NA            | N                  |
| 80-Sep-22 | Magnetic Lifting Technologies US                 | Crane 1 Services, L Squared Capital Partners   | Pennsylvania   | NA            | N                  |
| 0-Sep-22  | Valley Minerals                                  | HBM Holdings, MLC (Saint Louis)  | Missouri       | NA            | N                  |
| 1-Sep-22  | Diversified Metal Products                       | NA   | Michigan       | NA            | N                  |
| 5-Aug-22  | Berthold Types (Inventory of Typefaces)          | Audax Private Debt, HGGC, Monotype Imaging, Thrivent   | Ilinois        | NA NA         | N                  |
| 2-Aug-22  | Northern Iron and Machine                        | The Lawton Standard Co.  | Minnesota      | NA NA         | N                  |
| 31-Jul-22 | Unity Aluminum                                   | Steel Dynamics   | Kentucky       | NA NA         | N                  |
| 29-Jul-22 | Wellman (Creston)                                | ·  | low a          | NA<br>NA      | N                  |
|           |  | TRM Equity   |                |               |                    |
| 22-Jul-22 | New England Foundry                              | Potential Holdings   | Massachusetts  | NA            | N                  |
| 6-Jul-22  | CMC Materials                                    | Entegris   | Ilinois        | 5,740,620,000 | 17.9               |
| 6-Jun-22  | Typetanic Fonts                                  | The Type Founders  | Ilinois        | 500,000       | N                  |
| 6-Jun-22  | Miller and Company                               | Johnny On The Spot   | Ilinois        | NA            | N                  |
| 3-Jun-22  | South Portland Facility & Fabrication Operations | Diodes   | Maine          | 80,400,000    | N                  |
| 3-May-22  | Alhambra Foundry                                 | EJ Group   | California     | NA            | N                  |
| I-May-22  | Houston Metal Saw ing                            | Metal Saw ing Technology, Inc.   | Texas          | NA            | N                  |
| -May-22   | Adams & Westlake                                 | NA   | Indiana        | NA            | N                  |
| 28-Apr-22 | Rusal America                                    | NA NA  | New York       | NA            | N                  |
| 1-Mar-22  | GF Linamar                                       | Linamar  | North Carolina | NA            | N                  |
| 2-Mar-22  | JLM Industrial Supply                            | Stellar Industrial Supply  | Nevada         | NA            | N                  |
| 8-Feb-22  | Dee Manufacturing                                | Wisconsin Aluminum Foundry   | Minnesota      | NA            | N                  |
| 0.00      | 3  |  |                |               |                    |

# Foundry & Metal Casting - Most Recent Deals (Continued)

|           | Company  | Buyer  | Target Location | IEV         | EBITDA<br>Multiple |
|-----------|--|--|-----------------|-------------|--------------------|
| 31-Jan-22 | Cast7  | Fondaction, Fonds de solidarite FTQ, Metal 7, NCP Digital Family Office              | Minnesota       | NA          | N/                 |
| 28-Jan-22 | Cushman Foundry                                  | CaneKast   | Delaw are       | NA          | N/                 |
| 1-Jan-22  | Teradyne   | Raymond James Investment Management  | Massachusetts   | NA          | N                  |
| 31-Dec-21 | Mid Valley Industrial Services                   | Rosew ood Private Investments, Superior Environmental Solutions                      | Wisconsin       | NA          | N                  |
| 31-Dec-21 | TPI Engineered Systems                           | Enviva Partners  | Georgia         | NA          | N                  |
| 5-Dec-21  | Eagle Engineered Solutions                       | Beehive3D  | Ohio            | NA          | N                  |
| 18-Nov-21 | Ferrous Processing & Trading                     | Cleveland-Cliffs   | Michigan        | 755,000,000 | 7.                 |
| 17-Nov-21 | R&D Altanova                                     | Advantest  | New Jersey      | NA          | N                  |
| 1-Nov-21  | Lee Brass  | NA NA  | Alabama         | NA          | N                  |
| 26-Oct-21 | SemiGen  | Edgew ater Capital Partners, Naprotek, Patriot Capital                               | New Hampshire   | NA          | N.                 |
| 19-Oct-21 | UnitedSiC  | Qorvo  | New Jersey      | 234,220,000 | N.                 |
| 1-Oct-21  | Columbus Recycling                               | Radius Recycling   | Mississippi     | 114,000,000 | N.                 |
| 30-Sep-21 | Alcast   | Ligon Industries   | Illinois        | 50,000,000  | N.                 |
| 3-Sep-21  | Miller and Company                               | Consolidated Mill Supply   | Illinois        | NA          | N.                 |
| 1-Sep-21  | Fullco Industries                                | Alphyest Partners, Endries International, MSD Partners                               | Illinois        | NA NA       | N.                 |
| 17-Aug-21 | Chicago Protective Apparel                       | Gryphon Investors, Mechanix Wear   | Illinois        | NA NA       | N.                 |
| 1-Jun-21  | Anker Industries                                 | • •  |                 | NA NA       | N.                 |
|           |  | Continuim Equity Partners  Webster Industries  | Pennsylvania    |             |                    |
| 1-Mar-21  | Action Equipment Company                         | Webster Industries   | Oregon          | NA<br>NA    | N.                 |
| 5-Feb-21  | Patriot Foundry & Castings                       | Ermak Foundry & Machining  | Delaw are       | NA<br>NA    | N                  |
| 2-Feb-21  | Foundry Equipment Company                        | General Kinematics   | low a           | NA<br>      | N.                 |
| 2-Feb-21  | Ransom & Randolph                                | PMC Capital  | Ohio            | NA          | N.                 |
| 25-Jan-21 | Elyria Foundry                                   | TRM Equity   | Ohio            | NA          | N                  |
| 1-Jan-21  | Chemalloy Company                                | Mitsui Mining and Smelting   | Pennsylvania    | NA          | N                  |
| 23-Dec-20 | Hussey Copper                                    | KPS Capital Partners   | Pennsylvania    | NA          | N                  |
| 14-Dec-20 | StampSource                                      | Covey Equity, Phoenix Stamping Group   | North Carolina  | NA          | N.                 |
| 27-Oct-20 | Finnco Fabricating                               | New el Capital, Optimus Capital Partners   | Wisconsin       | NA          | N                  |
| 2-Oct-20  | FATA Aluminum                                    | LPM Group  | Michigan        | NA          | N/                 |
| 19-Aug-20 | GPI Prototype                                    | CORE Industrial Partners, FATHOM (Oakland)   | Illinois        | NA          | N                  |
| 1-Aug-20  | Valley Minerals                                  | NA   | Missouri        | NA          | N                  |
| 1-Jul-20  | Rex Materials                                    | Alkegen, Clearlake Capital Group   | Michigan        | NA          | N                  |
| 30-Jun-20 | Nidec Minster (Grey and Ductile Iron Foundry)    | Oakland Standard, Temperform, The C.A. Law ton                                       | Ohio            | NA          | N.                 |
| 3-Jun-20  | Renaissance Manufacturing Group (Certain Assets) | Gamut Capital Management, Grede Holdings   | Wisconsin       | NA          | N                  |
| 1-Jun-20  | RH Sheppard Company                              | Bendix Commercial Vehicle Systems  | Pennsylvania    | 149,500,000 | N.                 |
| 13-May-20 | Sonic Foundry                                    | NA   | Wisconsin       | NA          | N                  |
| 31-Mar-20 | Precision Abrasives (New York)                   | Gioia Capital  | New York        | NA          | N.                 |
| 20-Mar-20 | Ametek-Reading Alloys                            | Edmond de Rothschild Private Equity, Kymera International, Palladium Equity Partners | Pennsylvania    | 250,000,000 | N                  |
| 3-Mar-20  | Ulmer Equipment                                  | Mead O'Brien   | Missouri        | NA          | N                  |
| 6-Feb-20  | Integrand Software                               | Cadence Design Systems   | New Jersey      | NA          | N                  |
| 1-Jan-20  | Thalheimer Brothers                              | NA   | Pennsylvania    | NA          | N                  |
| 16-Dec-19 | Grede Holdings                                   | Gamut Capital Management   | Michigan        | 245,000,000 | N                  |
|           |  | NA   | Wisconsin       | NA          |                    |